



TERMINAL 6

Industry Leader Committee

Industry Leader Committee Collaboration Principles

- Committee to provide industry knowledge and guidance to Port of Portland leadership on the Port's future role in container shipping at Terminal 6 and a sustainable business model for managing and developing the container business.
- Honor your commitment to the Committee:
 - Work together to achieve collective good for Oregon shippers.
 - Review meeting materials and come prepared to participate in each meeting (meeting materials will be provided one week in advance).
 - Participation by members is preferred. If delegates stand in, make sure they are well briefed.
 - If you can't attend a meeting, provide advance notice to Port staff. Stay up-to-speed. There will be an opportunity for electronic comment on technical documents and all meeting materials will be posted on the website for review.
 - Share your expertise.
 - Say what is on your mind.
 - Don't shy away from difficult subjects.
 - Assume the best intent.
 - There are no bad ideas.
 - Seek to understand before being understood.
 - Avoid side conversations. Minimize use of electronics during meetings. Leave the room if needed.
 - Silence means consent.
 - If you disagree with something say so, or better yet propose an alternative.
 - We'll assume you agree if you don't speak up.
 - Stay away from potential anti-trust issues.
 - Call time-out if you are feeling uncomfortable.

- To support open and honest dialogue among committee members and space for brainstorming:
 - Committee meeting conversations will be summarized by the Facilitator at a high level and not attribute comments to individual committee members. Committee members will have an opportunity to review and refine meeting summaries.
 - Don't attribute any quotes from the meeting outside of the group.
 - When in doubt about what can be shared, ask. This will allow the process and study conclusions to evolve.
 - If contacted by the media or others, share your perspective on the process but defer commenting on conclusions until the study has concluded. Port will provide stakeholder forum in Fall 2017, and summarize work at key milestones for committee consideration.